Appendix 2 – Indicative templates for pro forma financial statements

Revenue

Indicative template for calculating revenue

	Year 1	Year 2	Year 3	Year 4	Year 5
1. Main revenue streams					
Revenue stream No 1					
Segment No 1					
Segment No 2					
Segment No 3					
Revenue stream No 1 Sub-total					
Revenue Stream No 2					
Segment No 4					
Segment No 5					
Segment No 6					
Revenue stream No 2 Sub-total					
Main revenue streams Sub-total					
2. Other revenue					
(B1) Source of other revenue No 1					
(B2) Source of other revenue No 2					
Other revenue Sub-total					
3. Total revenue (1+2)					

Operating costs

Indicative template for calculating operating costs

	Year 1	Year 2	Year 3	Year 4	Year 5
. Personnel expenses					
2. Research and development expenses					
. Accounting and Legal expenses					
I. Marketing expenses					
Marketing Activity 1					
Marketing Activity 2					
Marketing Activity 3					
Other marketing expenses					
Marketing expenses Sub-total					
. Office Space and other operating expenses					
Rent					
Telephone					
Utilities					
Repairs and Maintenance					
Supplies (office and operating)					
Office space and other operating expenses Sub-total					
6. Fixed Cost Positions					
. Total Operating Costs (1+2+3+4+5+6)					

Indicative template for calculating financial forecasts

	Year 1	Year 2	Year 3	Year 4	Year 5
1. Revenue					
2. Operating Costs					
Personnel					
Research and development					
Accounting and Legal					
Marketing					
Office Space and other operating expenses					
Fixed Cost positions					
Total Operating Costs					
3. EBITDA (1 - 2)					
4. Financing Costs					
5. Operating Profit (Loss) (3 - 4)					
6. Depreciation					
7. Other Income / Expenses`					
8. Pre-tax Profit (Loss) (5 - 6 + 7)					
Loss carried forward					
Tax Basis					
9. Taxes					
10. Profit (Loss) (8 - 9)					
Profit (Loss) accumulated					
11. Liquidity					
Profit / Loss					
(+) Depreciation					
(-) Capital expenditure					
(+) Equity Injection					
(-) Amortization					
(=) Cash Flow					

Indicative template for profit and loss statement

	Year 1	Year 2	Year 3	Year 4	Year 5
Sales					
Operating Costs					
Gross Profit (Loss)					
Interest payments					
Operating Profit (Loss)					
Depreciation					
Interest Gains					
Pre-Tax Profit (Loss)					
Taxes					
Profit (Loss)					

Indicative template for balance sheet

	Year 1	Year 2	Year 3	Year 4	Year 5
Assets					
Long term Assets					
Fixed Assets					
Actual Depreciation					
Accumulated Depreciation					
Net Fixed Assets					
Intangibles assets					
Current Assets					
Cash and Equivalents					
Accounts Receivable					
Inventory					
Total					
Equity and Liabilities					
Shareholders' Equity					
Shares					
Retained earnings					
Liabilities					
Current Liabilities					
Long term liabilities					
Total					